

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Out of County	2.659	2.574	(0.085)	0.019	Following the Summer Term there have been 3 new placements (£75k) and a further 4 placements have ended (£34k). One high cost placement has been heavily reduced (£140k) following the continued involvement of Commercial and Clinical Solutions.	We have had a reduction in service from Commercial and Clinical Solutions (£5k). It was also agreed at the last Out of County Management Board there will be a reduction in their chargeable rate with effect from September.
Libraries, Culture and Heritage	2.994	2.953	(0.041)	0.000	In year adjustment to book fund to address Directorate budget overspend.	
Leisure Services	4.093	4.518	0.425	0.418	<p>There are a number of historic budget issues which also adversely effected the Leisure outturn position in 11/12.</p> <p>In line with the national picture, income from ice skating at Deeside Leisure Centre has reduced by £173k over the last 4 years, this is despite inflationary increases in admission prices and promotions.</p> <p>Three posts within Leisure Services are unbudgeted for due to timing delays caused between the Leisure Services Restructure and the JEQ results, this amounts to £120k including on-costs.</p>	<p>A tariff review is being undertaken across the whole of Leisure Services.</p> <p>Work is being conducted to review operational efficiency and performance at all facilities.</p> <p>Following receipt of JEQ results: Analysis of affordability of proposed new staffing structures. Revisit organisational design principles.</p>

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					<p>The following pressures have been identified during the first 3 months of 2012/13:</p> <p>1) The relocation of Leisure Services Staff to Deeside has assisted in making a significant saving from relocation (vacating Connah's Quay offices). However, this has increased occupancy costs for Leisure Services for cleaning, maintenance, mileage, telephones etc by £25k which is unfunded.</p> <p>2) A review of music licensing has identified additional liabilities resulting in a cost increase of £37k.</p> <p>The income figures were £20k less than expected during July, this is thought to be due to the effect of customers staying away from facilities to watch the Olympics.</p>	<p>The in year recharges for these services are to be revisited and recharged accordingly.</p> <p>A budget pressure bid for this has been submitted for 2013/14.</p>
Early Years	1.123	1.066	(0.057)	(0.040)	Efficiencies have been secured to assist the overall in year position including photocopying, travel and catering. The realignment of sustainability funding has resulted in fewer requests for emergency funding from nurseries and playgroups.	
School Improvement	1.403	1.341	(0.062)	0.068	<p>A new pressure has been identified relating to software and licence costs of £70k. These costs are required to underpin the Regional School Effectiveness and Improvement Service.</p> <p>Spending freeze on uncommitted expenditure to assist in reducing Directorate overspend.</p>	<p>A budget pressure bid for this has been put forward for 2013/14.</p>

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Schools Related	(1.711)	(1.366)	0.345	0.345	<p>Changes within Service Level Agreements (SLA's) with schools of £243k have been included. A budget pressure bid is currently lodged for this which may be mitigated if all parties can take corrective action by April 2013.</p> <p>Music Services are forecasting an overspend of £72k based on current levels of income and expenditure. A project group has been established to review the music service.</p>	<p>Budget holders are to take decisions where required to reduce expenditure accordingly, and to begin charging schools which haven't signed up for SLAs with a particular agreement for any services they subsequently require.</p> <p>The Music Services project group has recently been established with a key aim of minimising the in-year overspend and developing a sustainable financial and operational model for the service moving forward into 2013/14.</p>
Service Units	1.650	1.895	0.245	0.241	A budget pressure bid of £0.144k has been submitted for the current overspend within free school meals as the claims for this continue to increase in the same trend as the previous financial year. A similar pattern exists for School remissions (£0.085k) where a pressure bid has also been submitted.	Both of these elements of the budget are being carefully monitored and the pressure bids can be altered accordingly as the year proceeds in order to keep pace with changes within the wider economic climate.

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Facilities Services	1.292	1.526	0.234	0.263	The Catering Service (£217k) is developing radical proposals in order to modernise via projects such as on-line payments for parents, rebranding, targeting increased take-up strategies, improved/themed menu's, cost reduction/procurement. The draft APSE review has been used to form the basis of this strategy. Any efficiencies generated from this aren't likely to be realised until the next financial year.	Service needs to continue to implement the agreed strategy for efficiencies.
					The Cleaning Service (£0.057) is unable to recover the surplus generated from the Law Courts contract and some other smaller sites. A large income target still exists which is unattainable with a lower level of cleaning activity taking place.	This is the subject of management action and service redesign and a budget pressure bid for 2013/14.
					£10k was approved to be spent in year on cleaning equipment in order to release efficiencies which may reach £25k per annum	
					£25k of in year efficiencies as a result of the improved management of food purchasing/usage in primary and secondary schools. Reduction in buildings cleaning costs at County Hall.	Continued monthly monitoring of food costs and rollout of alternate daily cleaning at County Hall.
Other variances (aggregate)	96.204	96.197	(0.007)	0.004	Multiple variances under £0.050m.	
Total :	109.707	110.704	0.997	1.318		